

Faculty Representative to the Board of Trustees  
Report to the Faculty Senate regarding the April 2017 Board Meeting  
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The Clemson University Board of Trustees met April 19-21, 2017 at the Madren Center. Below are some key notes of interest for faculty. The official media release for this meeting can be found at:

<http://newsstand.clemson.edu/mediarelations/clemson-university-trustees-approve-new-degrees-interpretive-history-plan-and-signage/>

*Compensation committee (Trustee Wilkins Chair):*

Proposals for increases in salary for individuals were reviewed and made by the committee.

*Finance and Facilities Committee (Trustee Smith Chair)*

The committee heard informational items related to the current budgets being proposed by the state House and Senate as well as discussion of upcoming health and retirement costs from the state. Board members requested access to the budget breakdowns for each college. In addition, Dr. Bruce Yandle discussed the economic future for the state as well as highlighted one of the greatest resources we have at Clemson is the knowledge generated by the faculty and students. Dr. Yandle also highlighted that the University is engaged in a “noble enterprise,” which was a theme that was reiterated by others throughout the meeting. Deveraux Williams gave his final presentation as Staff Senate President. In his remarks, he highlighted that access to courses for staff provides a unique opportunity for members to advance their careers and that the staff development program would have their graduation in June.

Following executive session, the committee chair read a resolution related to the proposed Duke Energy combined heat and power station. The official media release of this can be found: <http://newsstand.clemson.edu/mediarelations/clemson-university-trustee-committee-recommends-university-find-alternate-location-for-chp-facility/>

(Note: The university has since selected a site in the Kite Hill area of campus for the facility.)

*Educational Policy Committee (Trustee Wilkerson Chair)*

Several curricular changes were approved by the committee. These included:

- New Doctorate in Education effective May 2018
- New Programs Ph.D. and M.S. in Resilient Infrastructure and Environmental Systems Engineering and Science
- Program Modification in Masters of Education in Literacy from Hybrid to Online Format
- Program Termination Baccalaureate Certificate Program in American Sign Language-Health Care Practitioners

The Provost announced that the annual report for 2016 as well as the *ClemsonForward* metrics are live at:

<https://www.clemson.edu/administration/provost/annualreport/>  
<http://www.clemson.edu/forward/dashboard/>

The Provost also highlighted the recently announced accelerated academic pathways with the Medical University of South Carolina: <https://www.clemson.edu/academics/programs/musc/>

The committee heard reports from the Deans of the College of Behavior, Social and Health Science (BSHS) and the Library. Of note are the development of a strategic plan by BSHS to match the goals in the *ClemsonForward* plan and the Library's goal of becoming a "Research Library" based on the Association of Research Libraries' Library Investment Index.

Faculty Senate President Dr. Mary Beth Kurz presented for the last time. She reminded the audience the slow nature of at a university, and that we must be careful to make sure that the foundation for these changes are in place through careful planning and forward thinking. She also recognized the incoming President Dr. Amy Lawton-Rauh

*Agriculture and Natural Resources (Trustee McCarter Chair)*

The committee heard an update on the Clemson's Pre-Veterinary studies program and budgeting related to PSA activities.

*Student Affairs Committee (Trustee McAbee Chair)*

The committee heard updates concerning facilities related to student affairs. These included the Barnes Center, Snow Outdoor Fitness, Samuel J. Cadden Chapel, and Douthit Hills. Also, the deconstruction of the Clemson House is scheduled to begin in May.

The outgoing Presidents of the undergraduate and graduate student governments were honored by the Emerita trustees. Due to time constraints neither President were able to make remarks before the Board.

*Research and Economic Development (Trustee Swann Chair)*

Vice President for Research Dr. Tanju Karanfil provided an update on grant submissions (projected to be over \$600M for this year), as well as highlighted recent early career awards: <http://www.clemson.edu/research/awards/>.

He also highlighted the current research strategies to increase expenditures to over \$100M. Drs. Windsor Sherrill and Martin LaBerge provided an overview of collaborations between Greenville Hospital System and the Medical University of South Carolina, respectively.

*Institutional investment (Trustee Dukes Chair)*

Vice President Mark Land provided an update on University Relations's role in marketing to prospective students and also noted that the current strategy is to incorporate more academic activities into external messaging. Vice President Brian O'Rourke updated on the current levels of giving, which included approximately \$105M this past year, and praised President Clements for his fund-raising efforts. Additional information was also provided regarding the creation of distinct legal entities for the alumni chapters around the country to help provide better risk management. Cathy Sams provided an update on the History Task Force Implementation Committee and

included action items where the design of historical signage and the comprehensive interpretive plan were approved.

#### Executive and Audit (Trustee McKissick Chair)

Cathy Tillett provided an update on major audit recommendations. The board was also updated on the status of enterprise risk management. Director of athletics Dan Radakovich provided an update on athletics, which included discussion of the addition of a women's softball program. Chief Inclusion Officer Lee Gill updated the board on the Institute for Leadership and Inclusive Excellence that will build resources for other institutions and institutes for issues of inclusion and diversity, as well as on the upcoming Men of Color Summit. (Note: the summit was held April 27-28 and was attended by more than 1,600 people including 400 high school students from the Upstate.)

#### Full Board Meeting

Recent national scholarship awardees and finalists were honored in front of the Board. In addition, a congratulatory resolution was passed honoring the achievements of the University of South Carolina's women's basketball. President Clements provided an overall campus update which highlighted the accomplishments of Clemson's faculty, staff, students, and alumni.

Each committee chair was then recognized to present action items from each committee. All proposed action items were accepted by the full Board. During the Educational Policy Committee Report, I provided comments on factors contributing to the fatigue of faculty, methods to improve communication between the board and the faculty, and proposed changes to Appendix B of the Faculty Manual.

The meeting concluded around 3 p.m. on Friday, April 21.