

# **“Stepping Stones” or Stumbling Blocks”? – Mandatory Network Sharing in Telecom**

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# From “Opening the Monopoly Bottleneck” to the “Stepping Stone Hypothesis”

- In many countries, the bottleneck was never a “monopoly” bottleneck, just an expensive one
- Unbundling and network sharing are regulatory interventions of last resort where there is not a second, third or fourth network providing access to the same households or establishments
- These network sharing arrangements were initially thought to be temporary –*i.e.*, “stepping stones” –which could be abandoned once entrants built their own facilities
- Today, network sharing appears to be a permanent fixture in the EU, Japan, and Australia

# Has the Policy Worked? Are the Net Benefits Positive?

- Presumably, the objective is to accelerate competition, which, in turn, should reduce prices and/or provide innovative new services
- If one believes the “stepping stone” hypothesis, the policy should also induce investment by entrants in new facilities as they step across the stones, climb the “ladder of investment”, or whatever...
- But any regulatory intervention of this magnitude has offsetting costs: it reduces the incentives of the regulated (ILEC) firm to invest, innovate, and deploy its own new services
- So, what is the evidence on these matters?

# Did the Policy Help Create Competition in Narrowband Services?

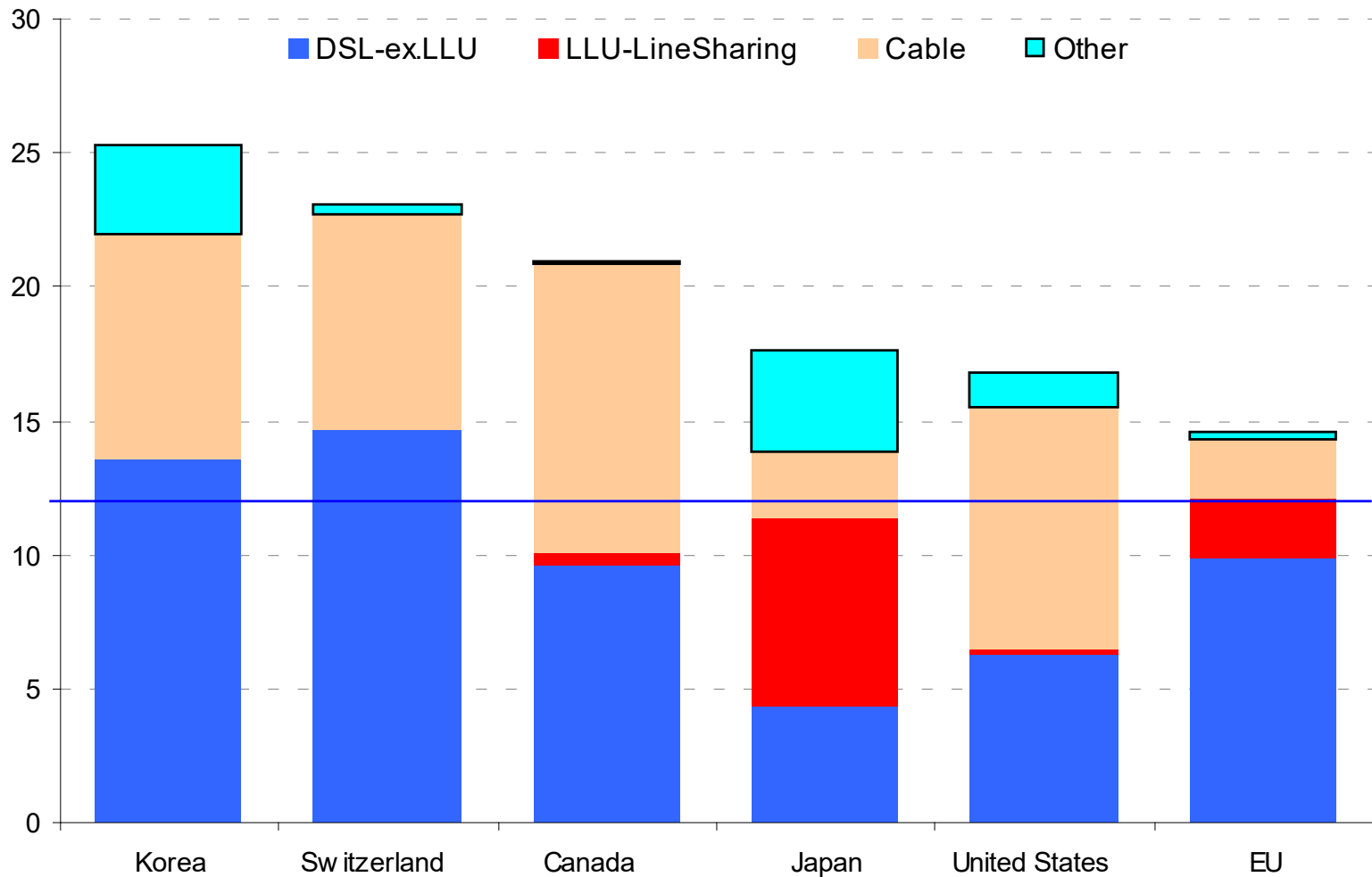
- It was only tried in the United States and Canada for narrowband, voice services; clearly a failure in both countries, particularly in the U.S.
- U.S. CLECs reported capital expenditures of more than \$60 billion
- The annual benefits from U.S. entry –not simply transfers from producers to consumers –would have to be \$6 billion to \$9 billion just to amortize this investment; more would be required to offset enormous marketing costs, etc.
- At best, 30 million CLEC customers saw their voice bills reduced by 15% or \$66 per per subscriber year – a benefit to them of \$2 billion per year, most of which is a transfer from ILECs.
- Most entrants failed. Publicly-traded survivors had a market cap of less than \$4 billion and enterprise value of only \$6 billion at end of 2005

# Voice Competitors Did Not Climb the Ladder

<b>Year-Qtr.</b>	<b>CLEC</b>	<b>Cable</b>	<b>Non-Cable</b>	
		<b>Lines</b>	<b>On-Net</b>	<b>On-Net</b>
			<b>(million lines)</b>	
2001-4		19.6	2.2	3.9
2002-2		21.6	2.6	3.6
2002-4		24.9	3.1	3.4
2003-2		27.0	3.1	3.3
2003-4		29.8	3.3	3.7
2004-2		32.0	3.3	4.2
2004-4		32.9	3.7	4.8
2005-2		33.9	4.6	4.5
2005-4		31.6	5.1	5.0

# The Current Test of the Stepping Stone Hypothesis is in Broadband Services

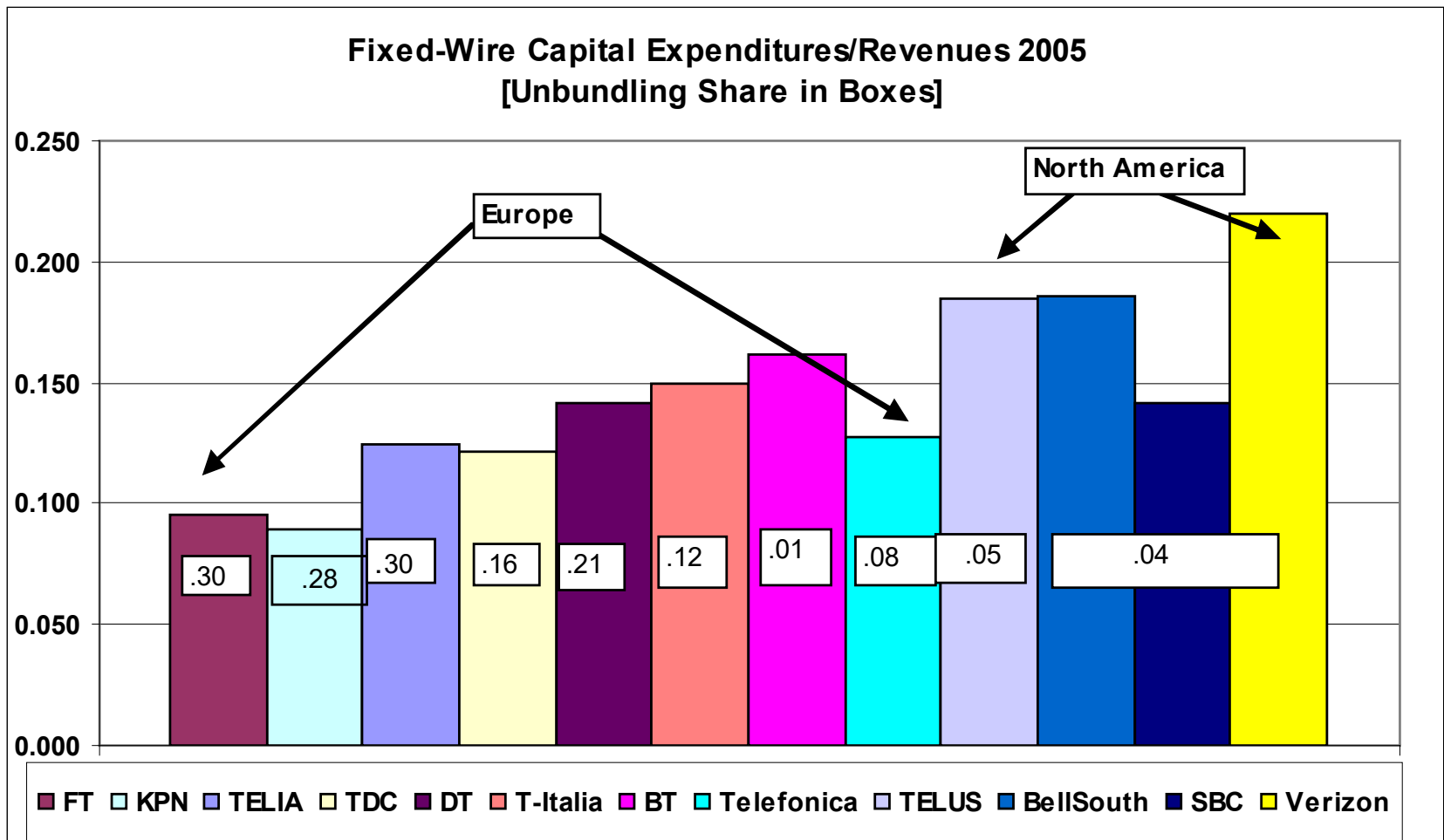
OECD Broadband subscribers per 100 inhabitants, by technology, December 2005



## **But Few of the Companies in North America, Japan or Europe Are Climbing the Ladder of Investment**

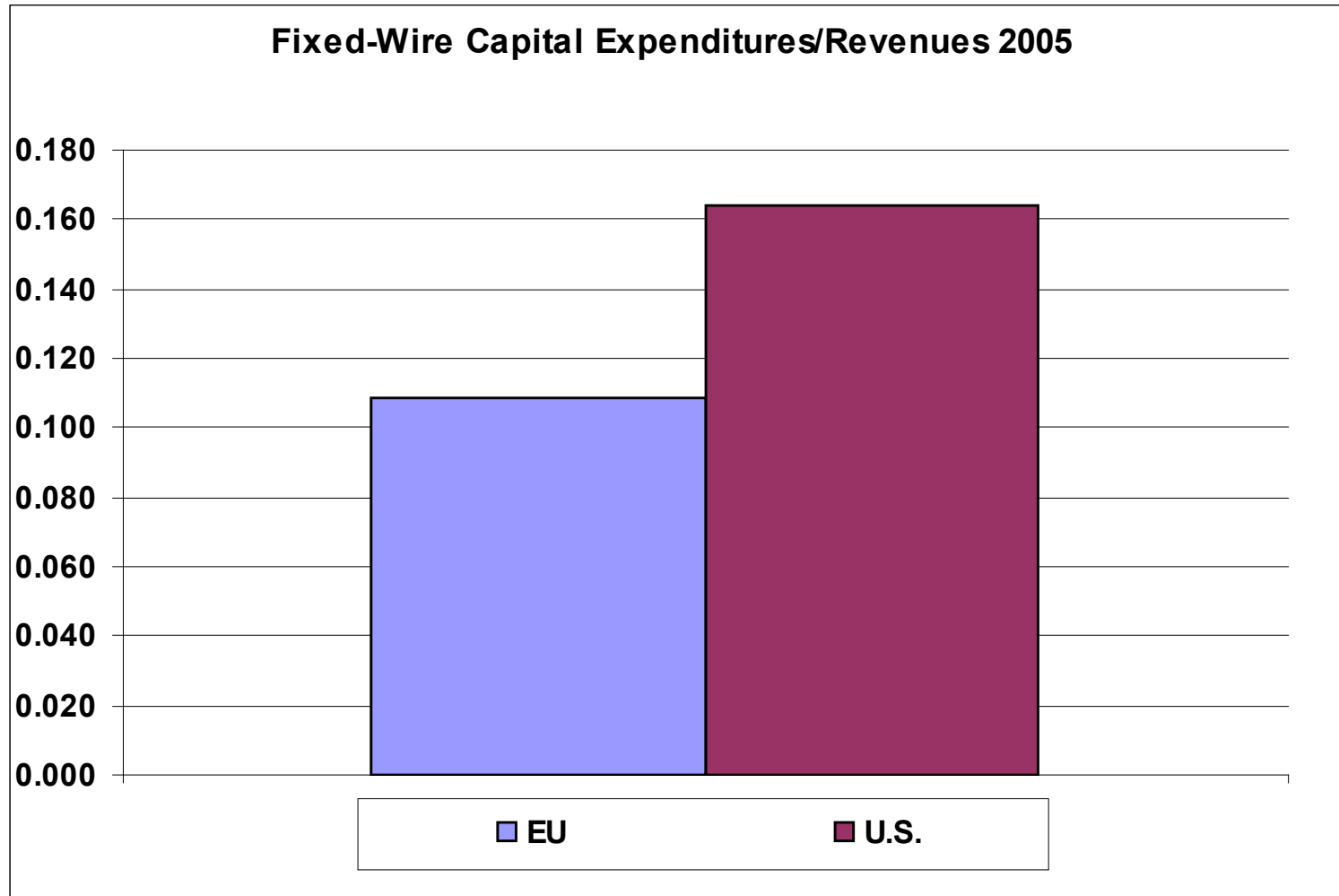
- The exceptions are Iliad (France), Wind (Italy), Tiscali (Italy), Talk America (Michigan)
- Competitors in Japan have two-thirds of DSL lines, but none has ascended the ladder of investment. Softbank-Yahoo BB is lobbying hard for lower-cost access to NTT's new fiber-optics connections
- No example (of which I am aware) of a company climbing to the top rung and building its own infrastructure after beginning with resale, LLU, or line sharing
- No empirical evidence that LLU or line-sharing has contributed to increased broadband penetration

# The Cost of LLU and Line Sharing: Less Network Investment

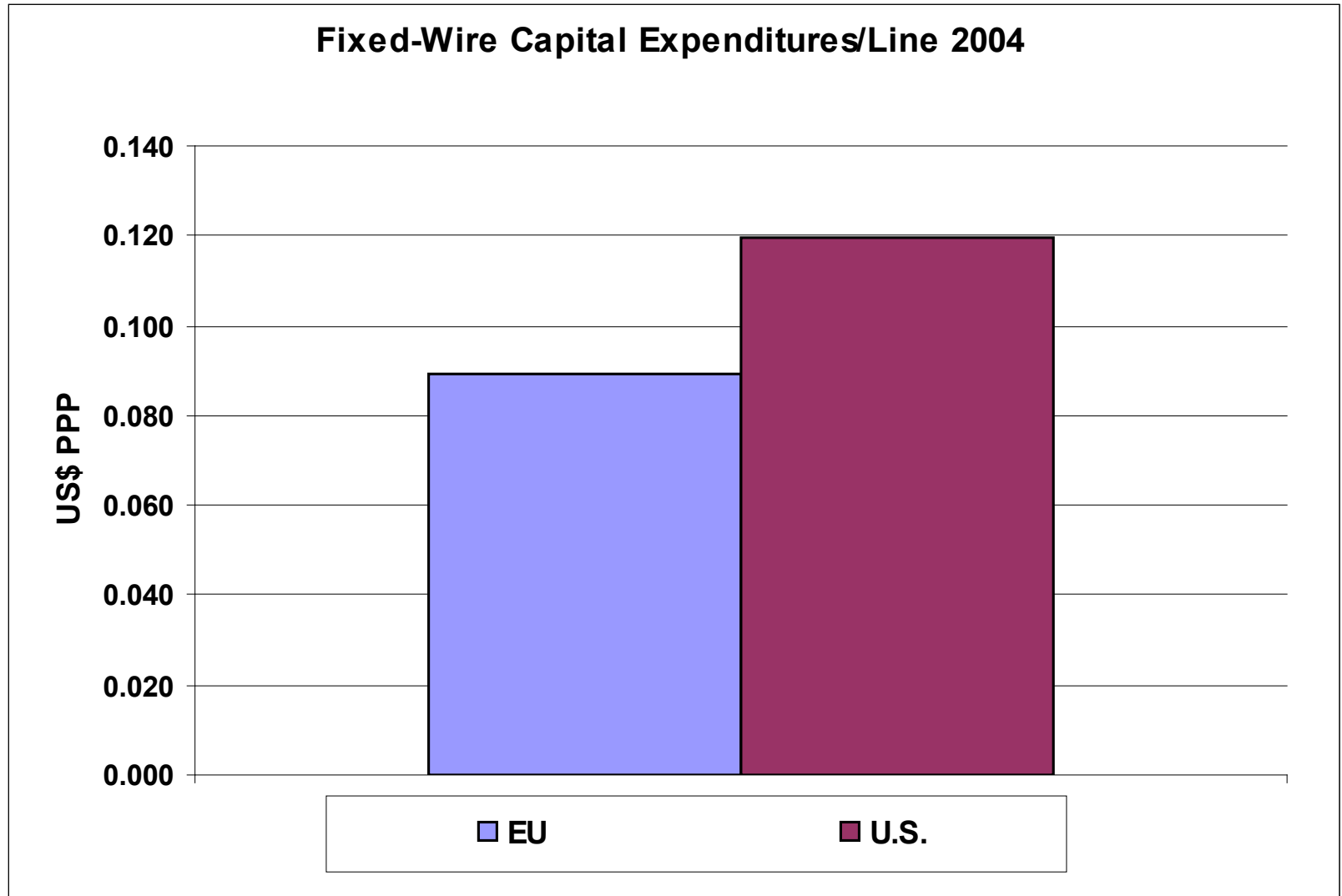




# The More Regulated EU ILECs Are Lagging Behind U.S. Companies in Capital Expenditures

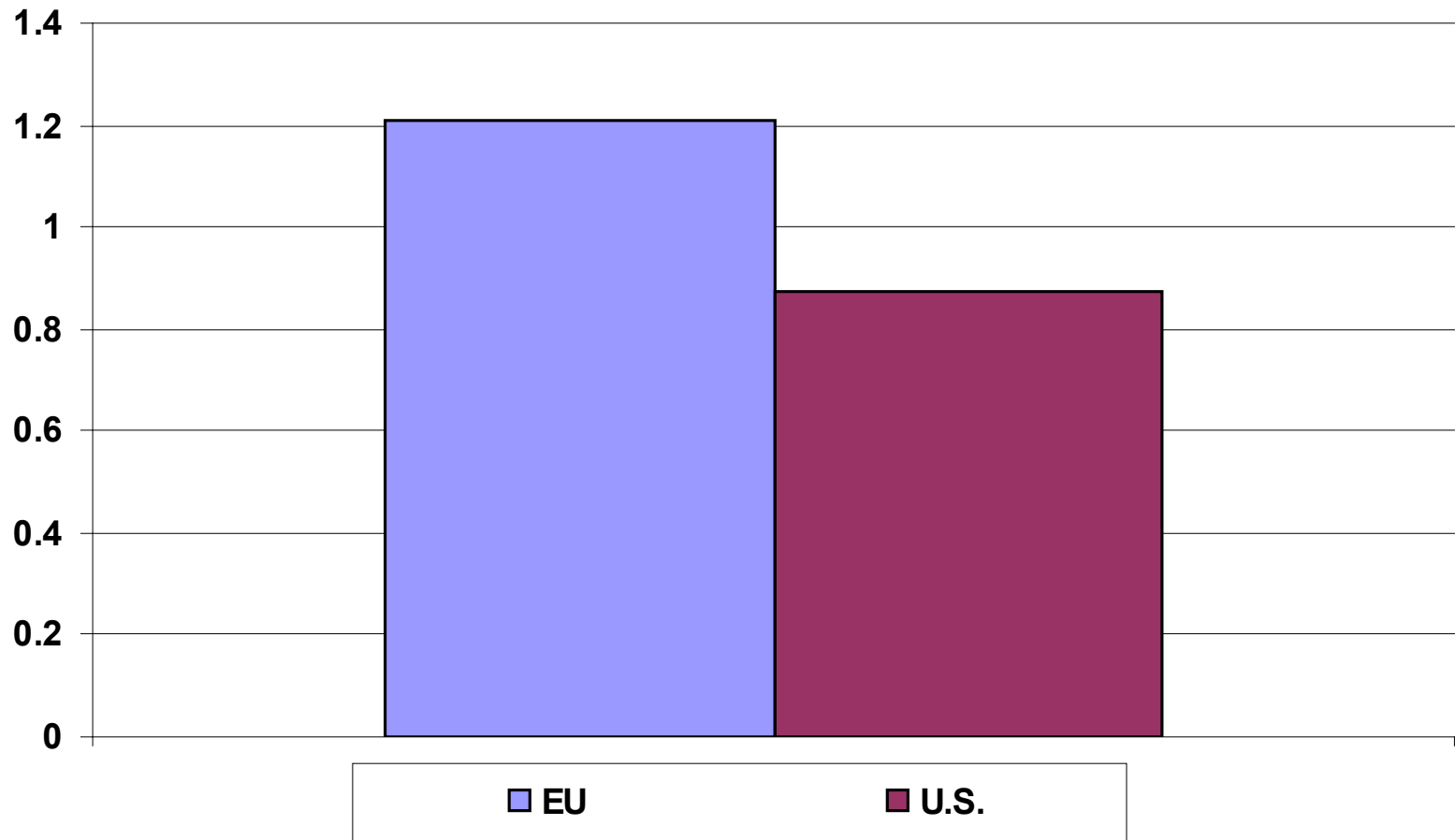


# And in Capital Expenditures per Line



# Perhaps Because Capital Markets See EU ILECs as More Risky

Weighted Average of Equity Betas, EU and U.S. ILECs  
September 2006



# Conclusion

- The ladder of investment is missing the top rung
- No evidence that network sharing increases broadband penetration or otherwise creates benefits for consumers
- There is at least superficial evidence that network sharing has reduced network investment by the incumbents
- Nevertheless there is good news: these policies create rents for lawyers and economists everywhere!