

ROOFING INDUSTRY CAREER PATH









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EXECUTIVE SUMMARY

The Roofing Alliance, the foundation of the National Roofing Contractors Association (NRCA), and Clemson University's Neiri Family Department of Construction Science and Management partnered together to understand the industry trend for career progression within the roofing industry for college / university graduates. The main objective of this partnership was to develop and document general career path to attract new generation of professionals and retain current professionals within the roofing industry.

Three separate round-table discussions were conducted with various contracting, manufacturing and distributing companies in the roofing industry. A total of nine (9) contractor companies, two (2) distribution companies and three (3) manufacturing companies participated in the round-table discussion. The round-table discussion was successfully able to identify the general career path within major entities in the roofing industry for college / university graduates; specifically the types of positions, experience requirements, responsibilities, average compensation ranges and the benefits offered for each position. This report outlines the detailed findings of the round-table discussion.

CONTRACTORS

The general career progression flowchart and the description for each position for roofing contractors is outlined in this section.

Career Progression

An entry level position for college / university graduates within roofing contracting companies is field technicians or field coordinators classified as "field position" or a junior project manager / estimator or sales associate classified as "office position". QA / QC Manager positions generally require extensive experience within the roofing industry and is not typically considered an entry level position. The detailed career progression for roofing contracting companies is outlined in Figure 1 below.





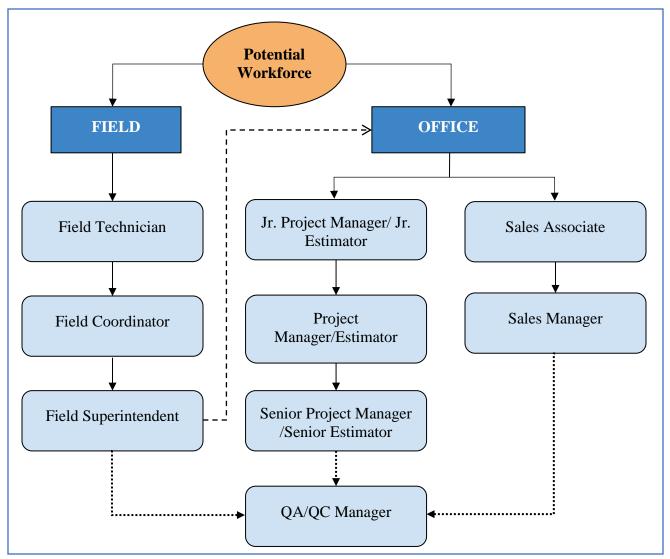


Figure 1 – Career Path – Roofing Contractors

Position Description

The positions within the roofing contracting companies are broadly categorized as field and office positions. Each position's description with regards to experience, main responsibilities, average compensation and the benefits are outlined below.

Field Technician

Experience required

Entry level position with some trade school-based experience.

Responsibilities

Installation, material handling and cleanliness on the jobsite.





Average compensation - \$50,000-\$65,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K match PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

Field Co-Ordinator

Experience required

About four (4) to seven (7) years of experience as a field technician. Can move up faster if given adequate training and proper orientation.

Responsibilities

Overseeing projects and coordinating activities that involve sub-contractors.

Average compensation - \$50,000 to \$70,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

Field Superintendent

Experience required

Prior experience as field technician and / or field coordinator along with some leadership skills. Need to be technically competent.

Responsibilities

Overseeing progress on-site, meeting labor / productivity goals, crew scheduling and safety. Able to build management skills for office and management positions.

Average compensation - \$70,000 to \$90,000

Benefits

• Insurance (Health, Vision, Dental)





- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

Junior Project Manager / Junior Estimator

Experience required

May be hired internally from the field with prior field experience or a college graduate. Both are typically mentored under senior estimator / project manager.

Responsibilities

Assisting the project manager, arranging and managing jobsite meetings, estimating for easier scope and low cost jobs, estimating maintenance and service jobs.

Average compensation - \$50,000 to \$65,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

Project Manager / Estimator

Experience required

About five (5) to seven (7) years of experience as a junior project manager or junior estimator.

Responsibilities

Estimating and managing projects, overseeing daily operations, managing reports and documentation. Also contribute to functions of HR, safety, production and on the job mentorship programs. In some companies, estimators are part of the bidding process whereas project managers manage the projects post bidding onwards till completion.

Average compensation - \$65,000 to \$75,000

Benefits

• Insurance (Health, Vision, Dental)





- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

Senior Project Manager / Estimator

Experience required

Project managers and estimators with leadership skills.

Responsibilities

Managing a team of project managers or a team of estimators. Actively involved in the mentorship programs for junior project managers, junior estimators, project managers and estimators.

Average compensation - \$ 90,000 and above

Benefits

- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)
- Vehicle or vehicle allowance
- Profit sharing bonus

QA / QC Director

Experience required

Need extensive amount of experience in the industry along with detailed knowledge of the processes, assemblies and procedures.

Responsibilities

Quality check surveying, IR scan, preventative maintenance plans and technical services.

Average compensation - \$100,000 to \$ 115,000 and above

- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Commissions and bonuses (depending on company)





- Vehicle or vehicle allowance
- Profit sharing bonus

Sales Associate

Experience required

May be hired internally from the field with prior field experience or a college graduate.

Responsibilities

Establishing and maintaining customer relationships and seeking new business opportunities.

Average compensation - \$50,000 to \$65,000

Benefits

- Base salary plus commission
- Benefits for sales may vary by amount of business
- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Profit sharing bonus

Sales Manager

Experience required

Need some prior experience in sales.

Responsibilities

Managing the sales team and expanding business operations.

Average compensation -

\$65,000 - \$75,000 - Opportunities to earn good commission depending on sales.

- Base salary plus commission
- Benefits for sales may vary by amount of business
- Insurance (Health, Vision, Dental)
- 401K match
- PTO (Paid Time-off)
- Profit sharing bonus





DISTRIBUTORS

The general career progression flowchart and each position description for roofing distributors is outlined in this section.

Career Progression

Entry level position for college / university graduates with a four-year degree or master's degree within roofing distribution companies is the management trainee position. Management trainee position involves rotations within different positions to better understand and learn about the distribution business. The detailed career progression for graduates interested in roofing distribution is outlined in Figure 2 below.

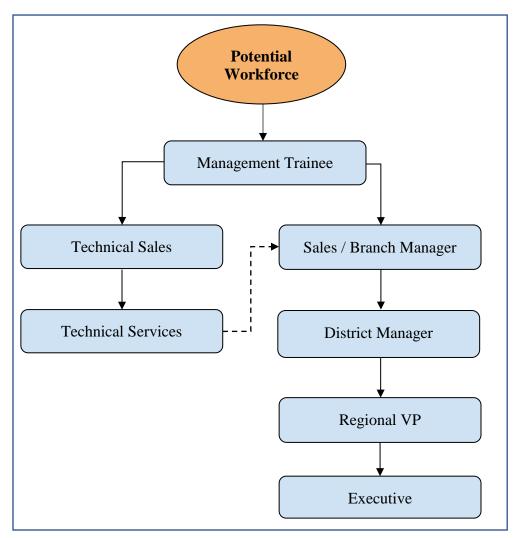


Figure 2 – Career Path – Roofing Distributor





Position Description

Each position's description with regards to experience required, main responsibilities, average compensation, and the benefits offered are outlined below.

Technical Sales

Experience required

Entry level position for roofing distributors.

Responsibilities

Inside and outside sales to acquire new business and the role of customer consultant.

Average compensation - \$40,000-\$55,000 plus commissions (upto \$100,000)

Benefits

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure

Technical Services

Experience required

Technical sales experience and / or a two-year associate degree.

Responsibilities

Quantity take-offs and estimating.

Average compensation - \$50,000-\$75,000

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure





Management Trainee

Experience required

Prior technical sales and service experience and / or a bachelor's degree or master's degree.

Responsibilities

Rotational training to be a branch manager to gain knowledge of the overall distribution operations.

Average compensation - \$55,000-\$75,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure

Branch Manager

Experience required

Completed management in training program, outside sales experience, additional financial understanding beyond a construction degree.

Responsibilities

Managing the business unit or the specific branch and all of its operations.

Average compensation - \$100,000 and above

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure





District Manager

Experience required

Extensive experience as a Branch Manager.

Responsibilities

Managing multiple branches, providing leadership and mentorship to branch managers.

Average compensation - \$90,000 to \$150,000 and above

Benefits

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure

Regional Vice-president

Experience required

Extensive experience as a District Manager.

Responsibilities

Managing multiple branches that are allotted within the specified region. Providing leadership and mentorship to district managers. Next position as an executive level position included managing and leading the operations, procurement and logistics.

Average compensation - \$250,000 to \$500,000 and above

- Insurance (Health, Vision, Dental)
- 401K
- Paid time-off
- Commissions and bonuses
- Profit sharing
- Equity sharing depending on organization structure





MANUFACTURERS

The general career progression flowchart and each position description for roofing manufacturers is outlined in this section.

Career Progression

Entry-level position for college / university graduates within the roofing manufacturing companies is Quality Assurance Tech Rep classified as "Field Position", Sales Support classified as "Sales Position" or Product Manager classified as "Product Position". Product Positions typically require some sales and / or field experience along with a four-year degree. The detailed career progression within roofing manufacturing is outlined in Figure 3 below.

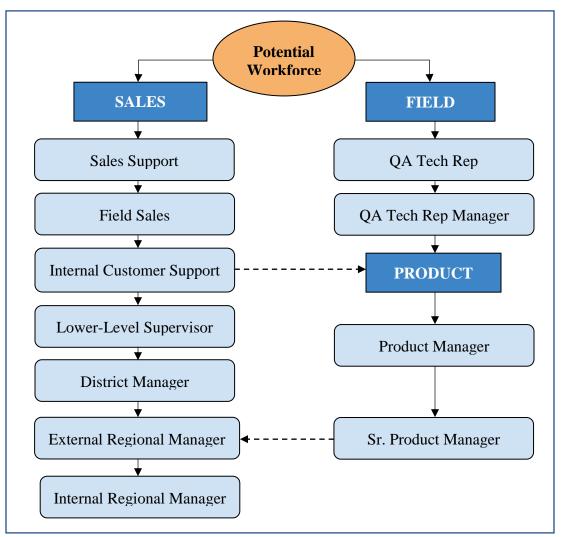


Figure 3 – Career Path – Roofing Manufacturer





Position Description

The positions for manufacturers in the roofing industry are broadly categorized as field, sales and product positions. Each position's description with regards to experience required, main responsibilities, average compensation, and the benefits offered are outlined below.

Quality Assurance Tech Rep

Experience required

Entry level position with no prior experience. Ideal for college / university graduate.

Responsibilities

Inspecting the roof for warranty, assisting in training new techs and maintaining a technical base.

Average compensation - \$50,000-\$60,000

Benefits

- Truck
- Insurance (Health, Vision, Dental)
- 401K Matching
- PTO
- Health savings account
- Tuition reimbursement
- Live and work from home within a territory

Quality Assurance Tech Rep Manager

Experience required

Around five (5) years of quality assurance tech rep experience. May also need RRO certification.

Responsibilities

Directing and prioritizing with tech reps within the region and interfacing with customers and other departments within the company

Average compensation - \$80,000-\$100,000 and above

- Truck
- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**





- Health savings account
- Tuition reimbursement
- Live and work from home within a territory Incentive programs

Sales Support

Experience required

Entry level position with no prior experience. Ideal for college / university graduate.

Responsibilities

Following-up on customer leads, assisting sales rep, interfacing with contractors, generating new customer leads and some travel

Average compensation - \$50,000-\$60,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- PTO
- Health savings account
- Tuition reimbursement

Field Sales

Experience required

One (1) year of sales support experience.

Responsibilities

Visiting contractors, visiting jobsite for measurements, providing quotes, putting proposals together, meet and train new contractors on the company's products.

Average compensation - \$55,000-\$65,000

- Insurance (Health, Vision, Dental)
- 401K Matching
- PTO
- Health savings account
- Tuition reimbursement
- Auto allowance or company vehicle





Internal Customer Support

Experience required

Four-year or equivalent degree, roofing and design knowledge, customer service oriented and account management experience.

Responsibilities

Supporting sales teams, supporting customers in the region, providing specifications, educating architects and consultants for products, communication, pricing, bid review, documentation review and warranty issue.

Average compensation - \$60,000-\$100,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- PTO
- Health savings account
- Tuition reimbursement

Lower-Level Supervisor

Experience required

Prior sales experience and internal customer support experience.

Responsibilities

Team leader that manages the sales support staff, other managers and team members as allotted.

Average compensation - \$60,000 and above

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**
- Health savings account
- Tuition reimbursement

District Manager

Experience required

Around one (1) to two (2) years of sales supervisor experience.





Responsibilities

Managing roofing sales and supervising low-level managers. Need progressive performance success by managing people within the allotted territory.

Average compensation - \$100,000 and above

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**
- Health savings account
- Tuition reimbursement

External Regional Sales Manager

Experience required

Significant experience in internal customer support positions and sales experience.

Responsibilities

Managing a territory, sales people, meeting direct sales target in the territory, managing various programs

Average compensation - \$75,000 to \$120,000

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**
- Health savings account
- Tuition reimbursement
- Incentive program
- Company Vehicle

Internal Regional Manager

Experience required

Significant experience in internal customer support position and sales experience.

Responsibilities

Managing the entire support services within the region.

Average compensation - \$125,000 and above





Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**
- Health savings account
- Tuition reimbursement
- Incentive program
- Company Vehicle

Product Manager

Experience required

Four-year degree along with good track record in internal proven success and external product management. Might also need some experience in sales role, tech rep role and internal customer support role.

Responsibilities

Acts as a business manager for small product line, managing multiple plants, supply issues, handling sales / pricing and promotions and new product introduction.

Average compensation - \$80,000 and above

Benefits

- Insurance (Health, Vision, Dental)
- 401K Matching
- **PTO**
- Health savings account
- Tuition reimbursement
- Incentive program
- Company Vehicle

Sr. Product Manager

Experience required

Significant experience as a product manager.

Responsibilities

Managing larger and complex product line and providing mentorship to product managers

Average compensation - \$100,000 and above





- Insurance (Health, Vision, Dental)
- 401K Matching
- PTO
- Health savings account
- Tuition reimbursement
- Incentive program
- Company Vehicle